

Date:	13 July 2017
Classification:	General Release
Title:	Westminster Health and Wellbeing Strategy Work Plan 2017-18
Report of:	Councillor Heather Acton, Chairman of the Health & Wellbeing Board Dr Neville Purssell, Chairman, NHS Central London Clinical Commissioning Group
Wards Involved:	All
Policy Context:	Health and Wellbeing
Financial Summary:	N/A
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1. Executive Summary

- 1.1 This report sets out the proposed work programme for the Health and Wellbeing Board in 2016/17. This has been developed in the light of the development session that took place following the Health and Wellbeing Board meeting on 25 May and in response to the agreement of the Health and Wellbeing Strategy 2017-22 earlier in the year.
- 1.2 Three key priorities have been identified by the Board for focus in 2017/18. These are:
 - Care Coordination
 - Mental Health and Wellbeing
 - Children and Young People and Prevention
- 1.3 In addition the Health and Wellbeing Board will play a key role in overseeing and shaping the development and implementation of the Better Care Fund Plan and the delivery of the Sustainability and Transformation Plan.

2. Recommendations

- 2.1 It is recommended that the Health and Wellbeing Board consider and adopt the work programme attached as appendix 1.

3. Key Matters for the Board

- 3.1 At its last meeting, on 25 May, the Health and Wellbeing Board considered its work programme for 2017/18. It noted that a large number of projects and initiatives were underway to deliver the policies and priorities set out in the Westminster City Council Health and Wellbeing Strategy 2017/22.
- 3.2 It also recognised the importance of, and the inter-relationship between, the Better Care Fund Plan, the North West London Sustainability and Transformation Plan and the Westminster City for All Plan.
- 3.3 Attached as appendix 1 is the proposed work plan for 2017/18.
- 3.4 The Health and Wellbeing Board concluded that it would have maximum impact and most contribute to improving health and wellbeing outcomes if it:
- Focussed its oversight on a number of key priorities;
 - Sponsored, or oversaw, a number of the big policy initiatives underway; and,
 - Monitored other key projects and initiatives underway.

Focus on key priorities

- 3.5 Three key priorities were identified to focus on and set out below is how it is proposed each will be addressed:

Care Coordination

- 3.6 Providing care coordination and more joined up care between organisations is essential for improving outcomes for all and in particular people with complex or multiple needs.
- Health Watch (Central and West London) are currently conducting a review of the use of Care Coordinators and the benefits that this approach can bring. Westminster City Council and Central London CCG will support

Health Watch in undertaking this review and at its September meeting the Health and Wellbeing Board will have an opportunity to review progress so far and input into the review before receiving the conclusions of the review later in the year;

- All agencies will work together to develop and implement a Primary Care Strategy for Westminster, which will focus on developing a locality based, multi- disciplinary and multi-agency model of care, which will incorporate the role of Care Coordinators, be GP led and be centred around the person. The Health and Wellbeing Board will consider the draft Primary Care Strategy in July and review Commissioning Intentions later in the year.

Children and Young People and Prevention

3.7 The Board's focus on Children and Prevention will be on-going throughout the year.

- A key focus will be on a joint project between Children's Services, Public Health and Chelsea and Westminster Hospital Trust which will focus on oral health for under-fives, which has been identified as a public health priority for the borough. Early outputs from the project will be presented to the Board in November where members will have an opportunity to make recommendations about next steps and identify opportunities for improvement;
- The January meeting of the Board will focus on Children and Young People's Services and Prevention, commissioning intentions and innovative work already underway.

Mental Health and Wellbeing

3.8 This has been identified as a priority by the Board and will be addressed in two ways

- Mental Wellbeing will be a key focus of the Director of Public Health's Annual Report. At its July meeting the Board will receive a presentation of the scope of this work and have an opportunity to shape the work to be undertaken. In September it will receive the Annual Report and will be required to agree an action plan to address those issues raised
- Improving mental health outcomes and mental health transformation has been identified as a key priority within the Sustainability and Transformation Plan and a substantial work programme has been mobilised to improve outcomes. The Board will receive an overview of the work underway and regular updates on progress.

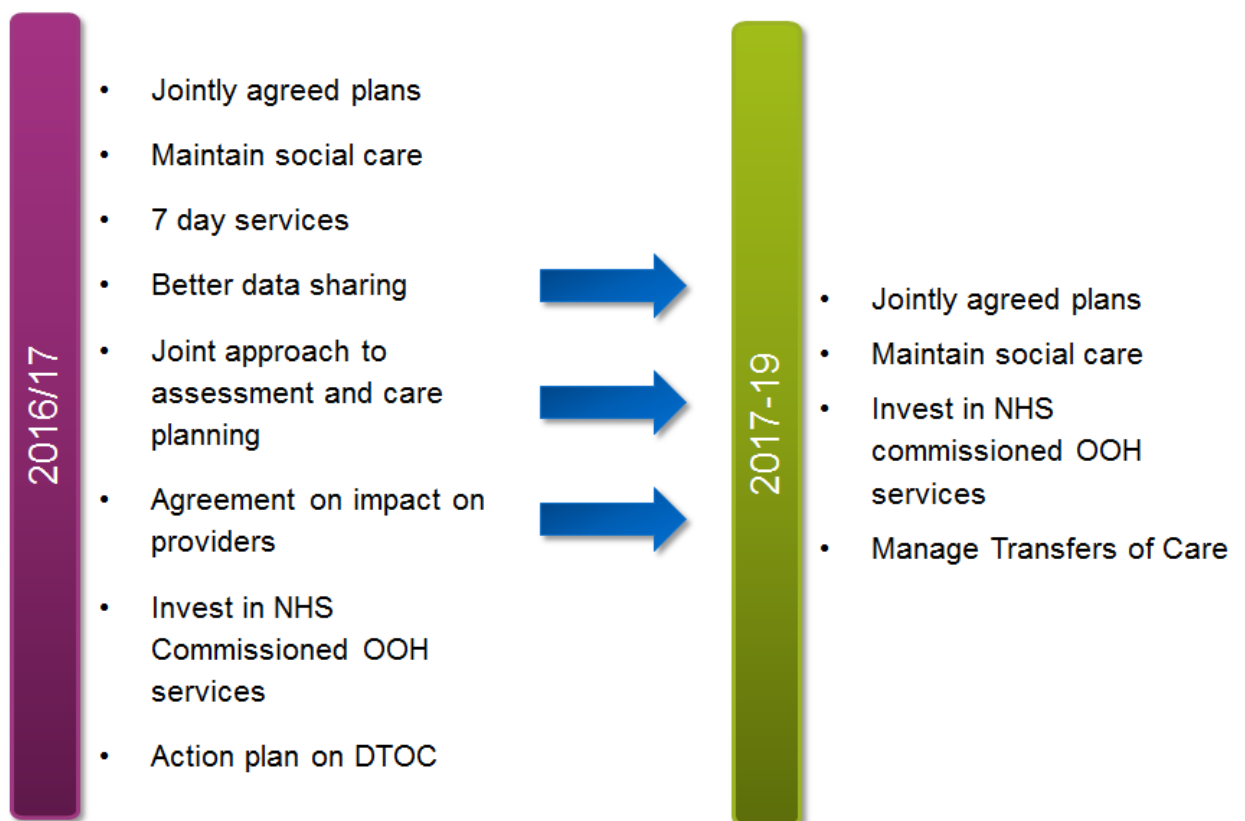
Other priorities

3.9 In addition to those projects which the Board has identified that it will focus on, there are a number of projects which are strategic priorities, or which the Board has indicated it wishes to sponsor.

Better Care Fund Plan

3.10 A key Central Government priority is the local development, agreement and delivery of a Better Care Fund Plan. Work is well underway to develop a Tri Borough Better Care Fund Plan for 2017/19. Though this will span three boroughs, it will not involve the pooling of budgets across borough boundaries.

3.11 The diagram below identifies the key priorities that have been identified by Central Government.



3.12 Recently published guidance indicates that Better Care Fund Plans need to be submitted by 11 September 17. A key role of the Health and Wellbeing Board will be to sign off the Better Care Fund Plan prior to submission to NHS England.

This should demonstrate that the plan is jointly agreed and that local arrangements are in place to maintain social care.

- 3.13 The Health and Wellbeing Board will address the other priorities as set out below.

Investing in NHS commissioned Out of Hospital Services

- 3.14 Key decisions need to be made this year about out of hospital services in the borough. In particular future commissioning intentions for the Community Independence Service and the Community Nursing Service need to be developed and agreed because both existing contracts expire within the next 18 months. The Health and Wellbeing Board will have a key role in overseeing and shaping these proposals.

Managing the transfer of care

- 3.15 Improving the effectiveness of how people are discharged from hospital is a Better Care Fund and a system wide priority and health and social care partners are already committed to a range of initiatives to improve current arrangements.

Sustainability and Transformation Plan

- 3.16 The Board will receive regular updates on the delivery of the Sustainability and Transformation Plan.

4. Legal Implications

- 4.1 N/A

5. Financial Implications

- 5.1 These will be presented as part of consideration of the draft Better Care Fund Plan.

**If you have any queries about this Report or wish to inspect any of the
Background Papers please contact:**

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Appendix 1: Westminster City Council: Health and Wellbeing Strategy Implementation and Work Plan 2017/18

Meeting Date	May –June 17	July-August 17	Sept-Oct 17	Nov-Dec 17	Jan – Feb 18	March – April 18
Key Plans (Sponsor)	25 May	13 July	14 Sep	16 Nov	18 Jan	22 March
H&WB Strategy Implementation Plan	<ul style="list-style-type: none"> Workshop to develop Plan 	<ul style="list-style-type: none"> Plan for agreement (WCC) 			<ul style="list-style-type: none"> Workshop to develop 18/19 Plan 	<ul style="list-style-type: none"> Plan for agreement
Better Care Fund Plan	<ul style="list-style-type: none"> Update 	<ul style="list-style-type: none"> Update (WCC) 	<ul style="list-style-type: none"> Draft plan for agreement (WCC, CL CCG) 		<ul style="list-style-type: none"> Update 	
Sustainability & Transformation Plan		<ul style="list-style-type: none"> Overview of 17/18 priorities (WCC) 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Update 		<ul style="list-style-type: none"> Update
H&WB Priorities						
HWB Priority 1: Improving health and care for children, young people and families				<ul style="list-style-type: none"> Improving oral health for under 5s in Westminster Presentation (WCC/ChelWest) 	<ul style="list-style-type: none"> Children’s Prevention Commissioning Strategy 	
HWB Priority 2: Improving the management of long term conditions		<ul style="list-style-type: none"> Review of Primary Care Strategy (CL CCG) 	<ul style="list-style-type: none"> Outcome of Health Watch review of Care Coordinators (Health Watch) Whole Systems Model of Care Presentation (CL CCG) 	<ul style="list-style-type: none"> Whole Systems Commissioning Intentions (CL CCG) 	<ul style="list-style-type: none"> Care Homes Commissioning Strategy and Improvement Programme (WCC) 	
HWB Priority 3: Improving Mental Health Outcomes		<ul style="list-style-type: none"> Public Health consultation on Mental Wellbeing to inform Annual report (WCC) 	<ul style="list-style-type: none"> Mental Health Transformation Update & Overview (WL CCG) 		<ul style="list-style-type: none"> Mental Health Transformation Update & Overview (WL CCG) 	
HWB Priority 4: Delivering a sustainable health and social care system			<ul style="list-style-type: none"> Whole Systems Dashboard and measuring health outcomes demonstration 	<ul style="list-style-type: none"> Community Independence Service Commissioning Intentions (CL CCG) 	<ul style="list-style-type: none"> Improving Hospital Discharge/Managing Transfer of Care (CL CCG, WCC) 	
HWB: Priority 5: Radically upgrade prevention and early intervention			<ul style="list-style-type: none"> Consideration of Annual Public Health Report (WCC) 	<ul style="list-style-type: none"> Older Peoples Health and Wellbeing Hubs Commissioning Review (WCC) 	<ul style="list-style-type: none"> Making Every Contact Count presentation and action planning (WL CCG) 	